

HERTFORDSHIRE COUNTY COUNCIL

**HEALTH AND WELLBEING BOARD
TUESDAY 9 DECEMBER, 2014 AT 10.00 a.m.**

West Hertfordshire Strategic Review

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1.0 Purpose of report

1.1 The Purpose of the report is to brief the Health and Wellbeing Board (HWB) on the purpose of the West Hertfordshire Strategic Review, the questions it is seeking to answer, the proposed timeline of the review and share with the HWB proposals for future engagement opportunities.

2.0 Summary

2.1 Earlier in the year the commissioning and provider organisations in West Hertfordshire agreed that there was a need for a strategic review of Health and Care Services across West Herts, building on the progress with the CCG Clinical Strategy to define how the needs of West Hertfordshire could best be met over the next 5 – 10 years.

2.2 The review is set within the National context as set out in the recently released 5 Year Forward View published by NHS England.

2.3 The organisations agreed the following questions needed to be answered during the review process in order to inform the development of strategic plans across the area:

A. How well (effectively and efficiently) are patients' needs met by the current health and social care system across West Hertfordshire?

B. What are the opportunities to meet future health and social care needs of the West Hertfordshire population more effectively and efficiently?

C. How should health and social care services across West Hertfordshire be configured to realise these opportunities?

D. What organisational form (s) and contracting model (s) best support the delivery of the preferred future configuration of services?

2.3 The Strategic Review has now commenced and work is underway to answer the first two questions between now and the end of March, the answers to C and D being addressed by the early summer 2015.

2.4 Our approach is designed to be inclusive in order that any proposals for the future are relevant to the different population areas across West Hertfordshire and will seek to build on good practices locally and draw from national and international evidence also.

2.5 We are also mindful that there are reviews going on in areas surrounding West Hertfordshire and are actively liaising with those reviews to ensure appropriate fit where necessary.

2.6 Appendix 1 shares information on the programme governance and principles underpinning the review. It is proposed the Chair of the HWB sit on the Stakeholder Advisory Group. The Council are represented on the Programme Executive as a key sponsoring partner.

3.0 Recommendation

3.1 That the report be noted and the Board receive updates at timely intervals.

4.0 Background

4.1 Earlier in 2014, all five organisations in West Hertfordshire agreed that a clearer view of the future of Health and Care services in West Hertfordshire needed to be reached in order to improve quality, performance and ensure financial sustainability over the next 5 – 10 years.

4.2 In arriving at this view the five organisations developed four questions which they wanted the review to answer, in order to inform decision making next steps in West Hertfordshire on how best to achieve on-going sustainability and quality improvement. The questions the review will seek to answer are:

A. How well (effectively and efficiently) are patients' needs met by the current health and social care system across West Hertfordshire?

B. What are the opportunities to meet future health and social care needs of the West Hertfordshire population more effectively and efficiently?

- C. How should health and social care services across West Hertfordshire be configured to realise these opportunities?
- D. What organisational form (s) and contracting model (s) best support the delivery of the preferred future configuration of services?
- 4.3 To support this piece of work the five constituent organisations have commissioned external support from Deloitte to help address these questions. The programme is envisaged to run from 27th October until through into 2015 at which point the sponsoring organisations will be able to look at the options available and consider the most appropriate steps moving forward.
- 4.4 The programme is currently configured to provide early answers to the initial questions as set out. These will give clarity as to whether there is a common narrative around a case for change. It will then move in the subsequent months of the programme to develop options for the future which can be considered.
- 4.5 Key to the review will be building on what is currently in place and underway in West Hertfordshire e.g. the Better Care Fund, integration work and engaging in a meaningful sense with communities, health and care professionals and stakeholders in a dialogue about what the choices and opportunities for the future will be. There will be a communications and engagement plan identified early on which will set out how this will be achieved.
- 4.6 The programme governance and timeline has been identified and will be discussed at the November Programme Executive. It is attached for awareness.
- 4.7 Further briefing meetings are being scheduled to engage with Council colleagues as the project moves forward e.g.
- HCS Board – November 2014
 - Cabinet Panel – December 2014
 - HWB – December 2014
 - Health Overview and Scrutiny Committee - January 2015
- 4.8 The costs of the review (Deloitte) are funded by the CCG. More strategically it seeks to answer how Health and Social Care can best improve the quality of services in the face of significant financial challenges expected over the next public funding settlement period. The review will bring clarity to the anticipated size of the challenge and opportunities for managing this across West Hertfordshire, seeking to leverage benefits of closer integrated working between Health and Social Care.

- 4.9 Part of the strategic review will consider options for workforce redesign across health and social care and opportunities for better using the collective estate footprint across Health and Social Care

Report signed off by	David Evans – AD Integration / Iain MacBeath – Director of Health and Community Services
Sponsoring HWB Member/s	Collette Wyatt Lowe
Hertfordshire HWB Strategy priorities supported by this report	
Needs assessment (activity taken) Needs assessment is a core activity as part of the review in identifying answers to Q1 and 2	
Consultation/public involvement (activity taken or planned) Extensive planned public and stakeholder activities through the Communications and Engagement Workstream. The Council and key stakeholders such as Health Watch are involved in this workstream.	
Equality and diversity implications Professional advice to the Programme on getting the approach to Equality and Diversity right is part of the remit of the Stakeholder Advisory Group	
Acronyms or terms used. eg:	
Initials	In full
CCG	Clinical Commissioning Group
HWB	Health and Wellbeing Board
BCF	Better Care Fund
OSC	Overview and Scrutiny Committee